



Dartmouth '79



CLASS OF '79 NEWSLETTER

MARCH 2009



[HTTP://WWW.DARTMOUTH.ORG/CLASSES/79](http://www.dartmouth.org/classes/79)

Return of the Dartmouth

79_s

OUR TOP-TIER 30TH REUNION

18-21 • JUNE • 2009

HANOVER • NH

A NOTE FROM YOUR EDITORS

The big build-up to the 30th has started. Only three months away to June 18! Read about the reunion festivities from Prez Laurie and Chair Wazoo and book that ticket! We feature some past reunion memories, tips from Phil Odence about getting yourself "ready" for the 30th, plus wonderful reports from the class and from our DPCS mentors. And we have a plethora of '79's in the News doing very important things and giving sage advice (*what else would you expect?*)

Finally, we include another inspiring piece from Bill Holmes. In spare time between managing health care facilities in Afghanistan and surfing in Bali, Bill did a quick stint in Cambodia working in surgery so he wouldn't get rusty. Turns out, our amazing classmate was well needed. Nine-year-old Rith Dara fell off a tractor into some gruesome machinery, laying bare his trachea. Read the Bambi piece below about this miraculous life and death struggle.

So read on ever-talented Class of '79. We sure would like to see you in June!

MESSAGES FROM THE CLASS

Bill Holmes (brandtwilliam@hotmail.com): I'm in Afghanistan [as of November 2008], which continues to deteriorate from a security standpoint. Two times in the last week I passed through a location in Kabul less than fifteen minutes before a suicide bomb went off. Now it begins to be a bit much even for me—not so much about the risk, but because it is getting so difficult to get things done because

of concern and constraint. The good news is that I had the chance to visit one of the most remote provinces in the north, and got in a bit of Hindu Kush day hiking. Such a pleasure given the restrictions in many places.

I head to Argentina end of this week in time to be the "ship doctor" for an icebreaker going to Antarctica. Nice change

CLASS OFFICERS

PRESIDENT:
Laurie Laidlaw Roulston

VICE-PRESIDENT:
Bill Mitchell

HEAD AGENT:
Peggy Epstein Tanner

SECRETARY:
Mark Winker

TREASURER:
Jim Boldt

HISTORIAN:
John Currier

MINI-REUNION CHAIR:
Phil Odence

WEBMASTER:
Walter Chick

ALUMNI COUNCIL REP:
Louisa Guthrie

NEWSLETTER EDITORS:
Jim Feuille and Ben Riley

of pace and a nice place to spend the holidays. Afterward I will travel a bit and visit some friends in South America before heading back to Afghanistan.

Before arriving in Kabul this time around I was on walkabout—surfing in Bali, enjoying some great food in Thailand, and doing a bit of surgery (don't want to get too rusty) in Cambodia. I wrote a small thing from the Cambodia gig which I attach if you want to use it—totally up to you either way (just as so you don't keep badgering me!) [See Bill's amazing Bambi piece later in this issue!]

Hope everyone has a great Christmas, and please pass along my best and hugs to all.

Carl Briscoe (carlbriscoe@mac.com): Mark Sullivan '79

and Stefanie Fenton were wed on October 11th in Incline Village, at Lake Tahoe. The Saturday wedding was preceded by late night beer pong on Friday and an early Saturday morning mountain hike overlooking Lake Tahoe; including the groom. The wedding party included **Carl Briscoe, T Weymouth** and Hunt Melville '78. The heartfelt wedding ceremony was followed by an awesome reception with dancing and partying late into the night. On Sunday morning Linda Williams lead a hearty group of revelers on a hike up to the five lakes in Tahoe National Forest's Alpine Meadows overlooking Tahoe City.

Mark Connolly (puddleduck@comcast.net): I am currently the Securities Director for the State of New Hampshire, but will soon open up an investment advisory



Mark Sullivan's Wedding at Lake Tahoe attended by Carl Briscoe (far left) and T Weymouth (next to the bride)

firm, New Castle Investment Advisors, LLC, in Portsmouth, New Hampshire (www.newcastleinvestments.com).

Jim Eden (wendalu@comcast.net): Life is good despite the recent market meltdown. My daughter Krisina is working for JP Morgan Chase after graduation from University of Alabama. My eldest son, Jimmy, is on a football scholarship at Liberty University, playing wide receiver. My youngest daughter, Brooke (9), loves riding her horse, Freedom. Brad (8) can't wait to start football and begins Lacrosse this spring. My wife Wendy works as a medical equipment sales rep and full time Mom. I am an international 767 Captain for Delta Airlines, flying South American, Europe, Africa and Russia. See ya at the reunion!

Charles Thomas (thomasch@ohsu.edu): Greetings and

Happy New Year! Muriel and I have been married for 24 exciting years now. I'm presently running the department of radiation medicine at the only academic medical center and medical school for the great state of Oregon. It appears that Dr. John A. Kitzhaber (Dartmouth Class of 1969) and former two-term Governor of Oregon, is a respected advocate of comprehensive health care reform. He and I are pictured in the two attachments at an event this past fall.

My daughter, Aurielle, is a freshman at Smith College and doing well. We'll have a busy spring with Julian's graduation from Dartmouth and our 30 year class reunion.

The class will likely get a charge from checking out the video link of 4 x 400 meter relay that my son, Julian F. Thomas (Dartmouth Class of 2009), anchored against



Charles Thomas with former Oregon Governor John Kitzhaber '69

Harvard at a recent indoor track meet in Boston. Tell me what you think of the race! (*ed note: It is pretty awesome—he smoked 'em!*).

http://www.flotrack.org/videos/coverage/view_video/234504/128454.

Mark Winkler's Salute to Mini-Reunion Chair for Life, Phil Odence after he climbed 4000 feet to the top of Mt. Hale in NH on a snowy November day (to the tune of The Caisson Song):

*Our Phil, over Hale,
As he hits the snowy trail
Old man winter comes rolling along.
Up and down, without frown,
To the top, then hike around,
Old man winter comes rolling along.*

*Refrain:
Then it's hi! hi! hee!
In Phil's field distillery,
Shout nine-and-seventy out strong,
For where e'er you go,
You will always know
Old man winter comes rolling along.*

REUNION MEMORIES

Jim Wasz: I think it was our 15th or 20th reunion late, late Friday night/Saturday morning when a few of us called our AXA brother, Phil Coffin, who was living outside Chicago, to find out why he wasn't in Hanover for the weekend. Phil, a bit embarrassed by his absence, reported "he couldn't make it because he had a KEY ROLE in his neighborhood's block party." Needless to say, that excuse is good for a chug every time I see Phil.

Ted Winterer: I was shopping with my daughter Eleanor at the local farmers market last Sunday with my 25th reunion vest on. Some guy older than us (yes it's possible) walks

by in the other direction, says "Don't miss your 30th, it's the last one you'll have on a weekend," then heads off w/o further comment. Sage advice.

Ben Riley: Not to be anti-social, but one of my favorite reunion memories was at our 5th. Our wonderful AD dog, Vic, who I took care of senior year and with whom I was pretty much inseparable, was still around at our 5th and remembered me! We pal-ed around all weekend and he even slept in my dorm room – which happened to be the same room I lived in Sophomore year!

BEYOND THE GREEN (by President Laurie Laidlaw Roulston, LaurieLRoulston@Eaton.com)

I have an old friend that I see every month for a drink. He is a business lawyer with a lot of clients who are developers and other businesses hard hit by the economy. I work for a diversified industrial manufacturing company, also affected by the economy. We have just come off a number of layoffs. In one of our recent meetings, the conversation began to get pretty gloomy. Until one of us said "Hey, what the heck! Cavs are doing well!" It's undeniable—the Cleveland Cavaliers are doing great. And they are so fun to watch!

So, it's true. The financial picture is pretty gloomy. But then again, the road has never been wide and clear for more than a limited stretch, has it? And there is always a bright spot, no matter the situation.

For me, one of those bright spots is coming up in June: our 30th reunion. With all the bad news and difficult issues around me, I am so looking forward to catching up with current friends, renewing my old friendships, and even making some new ones. It's just what I need right now. Cavs are doing well! So are the Dartmouth '79's!

Can't wait to see you in June....

'79S IN THE NEWS

David Williams '79 Describes Memorial for 9/11 (*The Dartmouth*, November 18, 2008).

The construction of the National September 11 Memorial and Museum at the World Trade Center, a process characterized by "angst, frustration, lack of candor and absurdity," is being stalled by the competing objectives of the numerous parties involved, David Williams '79, the project manager, said in a lecture on Monday in Collis Center room 101. He attributed the significant delay to a lack of agreement among those involved regarding the relative importance of different components of the memorial.

The groups involved in the memorial's construction include the Port Authority of New York, Israeli architect Michael Arad, Davis Brody Bond Aedas (an architectural firm where

Williams is a partner), real estate developer Larry Silverstein, the families of the victims of the terrorist attack and the New York Police Department. "You would think that with all of the leadership and resolve, someone would be able to lead," Williams said. "While publicly everyone can agree, privately reaching a consensus among all these people is virtually impossible."

Williams blamed the "apathetic, toxic attitudes of the public agencies in charge of the site," the "inflexibility of the bureaucracy," the "self-promotion of esoteric 'star-architects'" and the "families who cannot seem to get past the events of the day and move forward" for the "stagnation and obfuscation" of construction. Sept. 11 was "one of the darkest hours but also one of the brightest" due to individuals' immediate generous response, Williams said. He added that "this presents the conundrum of whose

'79s REUNE IN JUNE! (By Reunion Chair [Jim Wasz \(jwasz1979@aol.com\)](mailto:jwasz1979@aol.com) and Communications Chair [Carol Anderson Shaw \(cashaw1@comcast.net\)](mailto:cashaw1@comcast.net))

Our 30th will indeed be Top-Tier, as Mark Winkler foresaw with our reunion bonfire logo. Based on the blaze of initial responses, we hope to have the biggest and best 30th reunion ever, illustrating yet again our legendary class spirit. (Just a hunka burnin' love). So far we have heard from about 150 classmates, mostly yeeeessses. Thanks to Walter Chick, Kim Donovan Henley, John Currier and Brendan Cameron for keeping track of all those RSVPs.

If you haven't already done so, please go to our class website, www.dartmouth.org/classes/79, to see who's attending and add your name to the list. Haven't been to a reunion yet? Here's your quintessential opportunity to come back to the heart of Dartmouth and reconnect. We're delighted to see some first-timers have already made the RSVP list.

Why not book your flights today, too? Fuel costs are down and air fares are low. Our reunion chair Jim "Wazoo" Wasz says, "Come early and stay late!" The dates are June 18th-21st, 2009, don'tcha know. Our designated residence hall (for \$40/night) is at the 5-star McLaughlin Cluster, a very short stumble from our Class tent.

Thanks to Bill and Bray Mitchell, we get off to an early start on Thursday night with a party at their lovely home, porch, driveway and lawn at 17 Rope Ferry Road. Woot woot! How lucky are we? Here are some other highlights:

Friday morning: breakfast in the tent, followed by golf with Joe Henley and Dave Dowd, a run with Phil Odenca, a bike ride (with Mark Horton?), or whatEVER. Both our Class and the College are putting on a number of scintillating programs and activities to fit everyone's enjoyment.

Friday night dinner on Baker lawn, thanks to Ken Beer, Libby Roberts, Nancy Wilder, Gail Frawley Granowitz and their team of foodies. This is a setting not to be missed.

Saturday morning, breakfast and Class meeting at the tent with our Pres "I ain't no lame duck" Laurie Roulston, to elect our next slate of class officers. (To nominate yourself or a classmate, go yet again to our class website.)

Saturday midday, a memorial service in honor and memory of our classmates who have gone ahead. This will be followed by a picnic to mark the opening of the new Red Rolfe baseball field at Biondi Park (erected in large part through the generosity of our classmate Mike Biondi, who passed away too early in life).

Saturday night dinner and festivities at the Haldeman Patio. (Most of you don't know where that is but, trust us, it's a nifty-nice location.)

Sunday brunch at the tent. No big scenes, no long goodbyes. Alright, maybe a few misty eyes. Don't miss the Return of the 79s!

memorial [it is].”

The central conflict is over whether the site should be strictly a memorial, or serve doubly as a transportation hub, as preferred by the Port Authority. “Port Authority is unyielding in its belief that the new transportation hub is their true memorial, and they do not care that you cannot physically construct it,” Williams said, adding that the Port Authority’s construction plans are not feasible. “Even though they are a quasi-public agency and should respond to the governor and mayor, I sometimes get a call from [New York City Mayor Michael] Bloomberg or [Gov. David Paterson, D-N.Y.] asking, ‘What’s going on down there?’”

Most people consider this construction project to be one of the most important architectural endeavors of the past 100 years, according to Williams, who called it “the world’s largest renovation project.” He presented images from Sept. 11, 2001 to emphasize the importance of the project. “That is why we are here — to memorialize and reflect on mankind’s actions,” he said.

The memorial consists of two projects, a memorial plaza and a museum, according to Williams. The plaza will have 280 trees and two massive voids over which water will flow, creating the largest man-made waterfalls in the United States. The rush of water will be audible several blocks from the site, Williams said. The names of the 2,980 people who were killed in the Sept. 11 attack on the World Trade Center will be incorporated into the memorial, but the precise design is still

undecided. “We are letting Michael Arad and the landscape architect battle it out” between two proposals, Williams said.

The museum will be interactive and include artifacts such as crushed plate girders, demolished vehicles and the Slurry Wall, which was constructed in the 1960s to hold back the Hudson River and withstood the attacks. There will also be two imprints replicating the exact size and footprint of towers one and two, Williams said.

Despite the rockiness of the process so far, Williams said he has some hope that because “this has generated so much social dialogue and controversy, the memorial will be a success in spite of itself.” The construction has in fact begun, he added, referencing the steel framework that was recently erected, but he noted that the steel had been “waiting to go in since 2007, as Port Authority got the site ready.” “My partners will not be happy with what I am about to say,” Williams said in an interview with *The Dartmouth* prior to the lecture. “I have been agonizing over what to say for weeks. I am not politically correct and I say things

CLASS AGENT REPORT

(by Peggy Epstein Tanner, pegster5@optonline.net)

Twas a few months before reunions; sleep your co-chairs did lack
Worrying if we could keep our DCF record breaking ways intact
We’ve been known as the class that surpasses all of the rest
And as our 30th approaches our success is being put to the test.

The economy stinks, jobs and money are tight
Our monthly bills have sky rocketed out of sight
Sell-offs have devalued our investment portfolio(s)
And all of our charitable causes want more of our dough.

YIKES, what should we do??

Well...since the ‘79s have always emphasized participation
Please help us exceed 70% by continuing to make a DCF donation
It’s a reunion year and the college needs our help more than ever
As \$40MM of budget cuts must be weathered!

\$40MM of reductions makes every Dartmouth undergrad sad
But a little monetary help from us will make them very glad
So let’s help today’s students the way alums once helped us
And by being generous we can all feel magnanimous!

So without hesitation go to: www.dartmouthcollegefund.org and
make a gift on line
Or dial 1-800-228-1769
Or send a check thru snail mail to: DCF 6066 Development Office
Hanover NH 03755
And help the college continue to thrive.

YUP, that’s what we should do!!

Thanks from your very appreciative co-chairs,
**Peggy Epstein Tanner, Jim Feuille, Lizanne Galbreath Megrue,
Ernie Parizeau, Dave Philhower, John Saer, Charlie Vieth**

exactly how I feel about them. At least I am honest and up front.”

Although Williams attended Harvard University Graduate School of Design, he said that he utilizes the knowledge of construction technology that he acquired at the College more than the design instruction he received at Harvard. Williams is currently working on the renovation of Kappa Kappa fraternity, of which he was a member, which he said he hopes to complete by June 1, 2009. Williams was asked to speak by the College’s architecture club.

New Skipper (Bill McNabb ’79), Same Seaworthy Craft
(Barron’s MFQ, by Tom Sullivan).

Most fund operators saw money flow out in 2008. Not this one. The Vanguard Group was built for this kind of market.

Vanguard, which favors nautical themes in its promotions, doesn’t appear likely to undergo a major course correction under new skipper F. William McNabb. He took over from John Brennan as chief executive Aug. 31, just as global

ALUMNI COUNCIL REPORT

(by Louisa Guthrie, louisaguthrie@comcast.net)

As you may recall, I was unable to attend in person the Alumni council meeting held in Hanover this past December. I was lucky enough to be able to participate in a few conference calls, which were terrific, but was not in a position to give a full flavor of the meeting having not been there for the whole time. Luckily, one of our '79 classmates, Dave Dowd, who is an "At Large" member of the Council representing a southern contingent, graciously agreed to be my scribe for the week-end, and he's done a tremendous job; his write-up as well as Brooks' Clark, '78—the official reporter for the Alumni Council—have been sent out to all '79 classmates via e-mail. Their reports are too large to be included in this newsletter. If you would like to be on the class e-mail list, but are not currently on it, please contact me at my e-mail address below. I will make sure that you not only get the full report, but that you will be added to the class e-mail list for future distributions.

As I've done in the past, I'll list below the major highlight categories of the meeting, but will direct you to the Alumni council website for Brooks Clark's full report (Minutes of the 197th Council session found at website <http://alumni.dartmouth.edu/default.aspx?id=1285>).

Highlights to look for:

- **Current College financials:** The economic downturn means Dartmouth will have to cut up to \$40 million in operating expenses over the next two years. The endowment is down 13.5 percent. (Harvard's is down 22 percent.)
- **Dartmouth's Alcohol Policy:** Dean Tom Crady has practical, effective, data-based insights into forming a sound alcohol policy for the College; more to come as he begins crafting his strategy.
- **International student applications:** They are on the rise, with an increase of 28% from 2007 to 2008. International students currently account for 8.5 percent of the Class of 2012.
- **New Alumni Referendum:** We will soon have the chance to vote on a referendum relating to the nominating process for alumni-nominated trustees. Stay tuned.
- **Wearers of the Green:** Watch the video about Dartmouth's outstanding athletes and coaches (current students and alums) at www.alumni.dartmouth.edu/wearers. You can also register on that site for the induction dinner in Boston May 16 (inductions are held every 5 years).
- **Dartmouth's new sports complexes:** The new Biondi baseball complex and Floren Varsity House have put Dartmouth on the map in terms of innovative, cutting-edge resources for collegiate athletes.
- **Dartmouth YouTube channel:** Tune in at www.youtube.com/Dartmouth.
- **Updates from the Board of Trustees:** The College recently welcomed five new trustees and Ed Haldeman noted that 21 of the 23 trustees are Dartmouth alumni (in addition to the alumni board members, the president of the College and the governor of New Hampshire are trustees). In terms of the Presidential search, formal interviews begin in 2009; there are 20-30 people on the candidate list with a target number of 12 to be interviewed; the Board expects to have an announcement in the spring.

Well, that's it for now. I look forward to checking back in with you in late April in advance of the May Alumni Council meeting. As always, please feel free to contact me with any and all comments, input, etc.

markets headed into their stormiest waters yet. "Our one constituency is our investors," who own the privately held firm, says McNabb, a 22-year veteran of the Valley Forge, Pa., money manager. He has led each of its major client-facing retail and institutional business units. Bogle, now 79 years old, adds that this should be "a decent 2009, where index and low-cost strategies will shine."

McNabb, who has worked closely with Brennan, says the transition has been "very smooth," despite the market fluctuations. That wasn't the case when Brennan succeeded Bogle, who differed with him over strategy. "There was no love lost between Brennan and Bogle," says Daniel Wiener, Brooklyn-based editor of the Independent Adviser for Vanguard Investors, a newsletter that focuses solely on Vanguard and its funds. Bogle, who still has an office in the same building as McNabb, seems pleased.

McNabb "has been in the job six months and hasn't turned anything upside down," he says. I feel "very good about his leadership," he says. Bogle leads the Bogle Financial Markets Research Center, a Vanguard-supported venture.

Even if McNabb doesn't change course drastically, he does have opportunities to exploit and issues to address. The industry needs "rationalization of product lines" and "consolidation over the next five to seven years" to rid the market of some of the funds with assets of \$100 million and less, says Bobroff. Vanguard tracker Wiener agrees. "The big [funds] in this business are going to get bigger." . . .

Vanguard CEO McNabb likes the firm's prospects for its Target Retirement funds, funds of funds that gradually adjust the asset mix away from more aggressive stocks and toward conservative bonds as an employee approaches

retirement age. "Our inflows have been driven by 401(k) individual investors" who are attracted by "the low cost, transparency and index orientation," he says. Vanguard manages 11 of these funds with \$37 billion in assets.

McNabb, a Dartmouth graduate with an MBA from the Wharton School, says Vanguard's most immediate priority is to improve communications with investors, both via the Internet and in face-to-face meetings. One new initiative is "webinars" that address specific topics for various investor constituencies. Related to that is McNabb's intention to improve Vanguard Brokerage Services by assuming all clearing, settlement, custody, reporting and regulatory responsibilities currently performed by Pershing. That should be completed by May.

What do McNabb & Co. think of the current market? McNabb's worst fear is that we won't "take advantage of everything we learned from this" financial calamity. "We thought LTCM was bad," he says, referring to the 1998 collapse of hedge fund Long Term Capital Management, which required a bailout engineered by the Federal Reserve. "We thought the tech bubble" that burst at the start of the decade was bad, he adds. But, as the credit squeeze created by the subprime-mortgage debacle, the resulting stock-market meltdown and global recession show, the scale of the damage from each disaster only gets larger.

The new CEO advises investors "to expect a lot of volatility.

It's clear we're in a deep, painful recession. The economy will take time to turn. This is a time to be extraordinarily disciplined," he adds. McNabb doesn't have a strong near-term conviction about stocks' direction. "The Dow Jones Industrial Average hit its high of just over 14,000 in October 2007. Can it return to that level 10 years from now?" McNabb asks rhetorically. "Could the Dow hit another low? I don't know, but I'm very optimistic about the long-term prognosis" for the financial markets."

Former Pepsi CEO Shares Advice (Brown & White, by Andrew Hermalyn, 1/23/09).

What is it like to oversee one of the best-known brands in the world? Dawn Hudson, former President and CEO of Pepsi-Cola North America, discusses her career, the economy, leadership and advice she has for students.

Q: You went to Dartmouth College when there were just 100 women on a 95 percent male campus. What was that like?

A: There were pros and cons. Regardless of your sex, it was a great education with great facilities and it's pretty competitive. You certainly got visibility as a woman. What was hard was the social side of things, there were no sororities, no real student center—so you really only hung out at fraternities. I think the hardest part was the expectation that there would be a lot of dating with all these guys around, but they got frustrated because there weren't enough women to go around, so they went to other schools to date.

29.5 + 79/365TH REUNION CELEBRATION by Phil Odence(podence@empirix.com)

Tips from the Mini-reunion Chairman for Life (Phil Odence) on preparing for the 30th:

- <http://www.weightwatchers.com>
- Sign up for Facebook and put some crappy pictures up to set low expectations.
- Start rumors about your recent IPO and try saying stuff like "I'd get bored if I wasn't working."
- You can rent an Audi, BMW or Mercedes with Hertz
- Schedule plenty of yearbook study time and establish with your friends a "help me...I don't remember their name" signal.
- Consider www.rentayoungspouse.com.
- Guys: In your personal preparations, leave a least a little gray around the temples for plausibility.
- Gals: Please get the whole menopause discussion out of your system before Hanover.
- Beginning June 1, start migrating your bio clock to Greenwich Mean Time.
- MOST IMPORTANTLY: Practice, practice, practice...and the perfect opportunity is at your local 79th day celebration, details at <http://dartmouth.org/classes/79/index.php/site/index?/C.10/> and in your snail/email

Q: What was your first job out of college?

A: I have worked my whole life. I babysat; I worked retail as soon as I could. I taught tennis in the summer, worked on fundraising projects at Dartmouth, and learned in all of my different experiences. My first real job out of college was an account assistant for Compton Advertising, where Proctor and Gamble's was our largest client. Part of your training depends upon how good the client is on the other end of the phone. If your client has a lot of responsibility, which Proctor and Gamble gives to more junior employees, then you need to learn a great deal.

Q: In 2007, you exited PepsiCo following a reorganization. What happened? Was it hard for you to leave?

A: It was very hard for me to leave. PepsiCo was so much a part of my DNA as I was there for 11 years. In hindsight, it was the best thing that happened to me. When you are in the midst of something, it is very hard to step back and get objectivity. I am not well-served by working on the same brands and products for a long time. It was the same category for 10 years and I could not, in the thick of it, appreciate how intellectually un-stimulated I was. It should have been easy for me to leave. PepsiCo had a new CEO, and with a new CEO comes changes in strategic direction. My skills were not as relevant to the new vision.

Q: Advice for students?

CLASS MENTORS (By Vice-President Bill Mitchell, whmitchell@audible.com)

Classmates: Following are great summaries of the experience that two of our classmates, **Lisa Tyman Bessone** and **Louisa Guthrie**, had being mentors for students who had received a Dartmouth Partners in Community Service sponsorship supported by the Class of 1979. DPCS provides stipends so that over 50 Dartmouth students per year can help organizations throughout the country in an off term. It helps them discover how community service fits in their lives. Mentors get to help students understand the importance of community service and help them overcome issues they may have during their experience. Our class contribution to this program is a substantial element in the program's success, both as financial sponsors and mentors. If you would like to be a mentor don't hesitate to contact me and I will get you on a list to contact in your city or region.

Louisa Guthrie (louisaguthrie@comcast.net): I had the pleasure of being the Mentor for Diana Jih, who hails from San Francisco, and who was a Dartmouth Partners in Service intern in Chicago for much of the summer of 2008. Her chosen internship was Slow Food Chicago — an organization working “to build connections between local farms and communities to create just, fair and sustainable food systems”. Sustainable food systems have been Diana's passion for a long time as she and her family participated in a local community garden in San Francisco — which produced much of the fruit and vegetables for her family's table — and she has participated in a number of off-campus and NH/VT upper valley ventures focusing on the same areas. I thoroughly enjoyed my conversations and two meals with Diana — brief though our time was — and certainly learned more, myself, about how Chicago is working to create sustainable food communities and support the movement towards healthy, organic food production. In fact, our final dinner was at a Chicago restaurant that is a strong supporter of the local movement and buys all of its produce from Chicago “sustainable” producers. I am very happy to have met Diana and probably got more out of our “partnership” than she did. All in all, it was a great experience and a terrific way to stay on top of what is going on in Hanover by connecting with a current student.

Lisa Twyman Bessone (lbessone@christiesge.com); When I was invited to mentor Clare Fortune-Agan, a junior planning to spend the summer in Santa Fe as a college intern, little did I know that connecting with a Dartmouth student would help me to better connect with my hometown. Claire worked at St. Elizabeth's Shelter, a facility that serves the homeless in Santa Fe. Claire's goal was to use her Spanish in conjunction with her interests in social work. I had recently attended a St. Elizabeth fundraiser, so I had some appreciation of the good work that Clare would be asked to do.

Santa Fe, despite its reputation as a top travel and second home destination, has a growing population of homeless—teens, families, and adults. The Santa Fe City Council recently enacted The Living Wage, a minimum wage that is well above the federal standard. While supporting our city work force, the law has compounded Santa Fe's homeless problem. A growing number of people come to Santa Fe from all over the Southwest in search of high-paying entry level jobs, which are sadly few and far between. St. Elizabeth, I learned from Clare, often provides people with bus passage back home because the city economy simply can't take care of the influx.

Clare and I shared meals with my family, friends (Anne Goodwin Sides '81 and her husband Hampton, the New York Times best-selling author), and work colleagues, the latter from Clare's peer group that hail from the UK and Australia. Clare took me on a real-time tour of the shelter. The facility is reserved for residents who are drug-free. There are separate “wings” for men, women, and families in need. The shelter can accommodate a total of only 30 or so. The aim of the facility is to support people who are committed to getting off the social rosters and regaining their financial independence with a paying job. Clare showed me the sleeping quarters (cramped rooms of simple cots that are off the streets and therefore coveted by residents), and introduced me to the people living in the shelter. She made them smile and feel appreciated, and her lively conversation engaged them all.

Through Clare I began to better appreciate how the current economy has pushed so many hard-working people over the edge. Clare told me about the birthday party she helped organize for the child of a mother who was living at the facility with her four other young children. Clare slept at the shelter and experienced firsthand the precarious line between homelessness and independence. She helped volunteers prepare meals, advised residents on job searches, and heard firsthand about the dangers of life on the streets. Clare and I were driving in my car down a main thoroughfare and Clare pointed out St. Elizabeth residents she saw walking down the street. In a mile stretch, the faceless in my town became whole, even just for a minute, people with a story and a goal, all thanks to Clare.

In a Christmas card, Clare told me that she is going to teach next year. She will be a fabulous teacher.

Since Clare returned to school in September, it has been my privilege to continue to support the shelter with donations but also to encourage individuals and one organization to donate clothes, money, or meals. As I said at the outset, connecting with a Dartmouth student helped me better connect with my hometown community.

A: My advice to students from a choosing your major standpoint is to follow your heart. You are most successful when you do things you like and enjoy. Try and avoid picking the major that will get you a job as opposed to learning new things that interest you. The undergraduate level is about opening up your vistas, not teaching you a trade.

The trend today is going to graduate school at a younger age. I support that trend—I think it's a good thing in your 20s but not great when you are 22-years-old and go straight from undergraduate to graduate school. Whether it is law or business, get a year or two of experience in the real world. It makes you learn better and appreciate your real world grounding.

As for job advice, just get a job. It is hard to be choosy today. Do what interests you because you will do better at something you enjoy rather than forcing yourself to go to work at something you don't enjoy everyday.

I was an English major and economics minor at Dartmouth. I mixed both being inquisitive and having creative instinct with the ability to reason and look at numbers. Having a creative side and numbers side was important to succeeding in my career.

Q: What is the most important leadership quality to have in business?

A: Two things that I think are connected. The ability to see the big picture—you have to make decisions that are correct short term, but long term importantly lead you. And you want someone who can communicate that. As a leader, you have to be able to communicate with others, and enroll others in your vision and create team dynamics to get things done.

Empathy is the last thing. People who are empathetic, who understand the challenges, yet still relate to people as people, are long-term more successful as leaders.

BAMBI'S EYES

BY BILL HOLMES

His name is Rith Dara, and he is nine-years-old, although he appears much younger—one of the byproducts of growing up poor in one of the most remote areas of western Cambodia.

Although small, he is an active child, and so it is not surprising that he is attracted to the rudimentary tractor that has replaced the water buffalo as the principle means for tilling the rice field near his home. These mechanical additions to farm life represent one of the few tangible changes for a rural community of the “new” Cambodia. Undoubtedly Dara is up to some bit of mischief on this morning as he climbs on the tractor, likely laughing as he slips from its upper surface, falling behind it toward the menacing spikes of the attached plough.

His family members who accompany him to the hospital following many anxious hours of travel over rain-soaked roads are not able to describe the actual event, having only been summoned by his hysterical playmates to examine the result of the accident.

Dara's neck has been laid bare, his trachea sliced through cleanly with only the smallest bit of posterior wall holding the windpipe in its customary position. The assaulting force

continued its path of destruction of the young boy's body by lifting up a dollar bill sized flap of skin and muscle overlying his upper sternum even as it bore its way into the space between his left collarbone and ribs.

The term, “sucking chest wound,” has been used to describe the sound made from an open injury of the thorax that has penetrated the lung such that with each breath (“slurp”), an instrumental burst of air can be heard. In Dara's case, there is a wave-crashing, symphony of sound emitted with each of the child's fretful respirations, while at the same time, the mobilized section of wounded skin that once formed a boy's neck flutters like a bedsheet hanging in a blustering wind—ebbing and flowing from the full force and volume of his tiny lungs fighting to maintain the life sustaining oxygen for which his body now starves.

His face and upper torso are bloated by air that has been forced into the surrounding tissue by aggravated attempts to expel it from a system that has now lost all sense of nature's miraculous balance. Desperate attempts to inhale have overtaken the now altered and injured body's ability to exhale efficiently. A finger pressed along the air-expanded skin in order to depress it reveals a sensation reminiscent of fresh snow crunching beneath the boot on the most

NEED REUNION GIFT IDEAS AND GIVE-AWAYS!

(By Michelle Kane O'Donnell, mkaneod@comcast.net)

Please think about arranging for the donation of some freebie items to be part of the goody bags for the reunion attendees. Big or small, we welcome all! Consider items that are useful at the reunion, such as pain relievers, toothbrushes, drinks, snacks, entertainment items for the younger attendees or just fun give-aways to take home and use. The items can be personalized for the reunion or just bear your company's name. Fun or useful items would be great. Please contact Michelle with any ideas.

NEWS FROM THE COLLEGE

GLOBAL HEALTH LEADER JIM YONG KIM NAMED DARTMOUTH'S 17TH PRESIDENT

Harvard University professor Jim Yong Kim, a former director of the World Health Organization's HIV/AIDS division renowned for his research on drug-resistant tuberculosis, will become Dartmouth's 17th president. Kim's selection comes against the backdrop of the presidential search committee's calls for a leader with a commitment to graduate education and knowledge of medical schools.

Kim, who will be inaugurated on July 1, 2009, will replace outgoing College President James Wright, who announced in February 2008 that he would step down after an 11-year tenure as president. Currently the chair of the department of global health and social medicine at Harvard Medical School, Kim has previously taught undergraduate and graduate students in anthropology, social medicine and global health. Kim was elected to the Institute of Medicine of the National Academy of Sciences in 2004 for his extensive research on treating drug-resistant tuberculosis and HIV/AIDS.

Kim said he understood that some members of the Dartmouth community might be concerned that the College could become overly focused on research under his leadership, but said his work has long represented a combination of public service, education and training for other medical professionals, in addition to research. "I think it will be my job to ensure that our faculty feel they are supported in cutting-edge research, because it's the research that will bring the content," he said. "It's the research that brings excitement of the field as it is unfolding in the world right now into the classroom. Without that, we will be weaker as an institution." Kim said, however, that his priority will be to provide "the best undergraduate education in the world."

Kim said that he wants to continue teaching undergraduates at Dartmouth, as he has at Harvard, suggesting a revival of former-College President John Sloan Dickey's "Great Issues" course, which sought to educate seniors at the College on pressing issues on both the national and international scale. "Except for my first two years of medical school, I've been teaching undergraduates and mentoring undergraduates continuously for more than 20 years, so it's always been a priority for me," Kim said.

Kim graduated from Brown University in 1982 with a major in human biology. He earned a medical degree from Harvard Medical School in 1991 and earned his doctorate in anthropology in 1993 from Harvard University. Kim is a co-founder of Partners in Health, a non-profit organization that provides medical support to low-income communities around the world, and a former director of the World Health Organization's initiative to combat HIV/AIDS. Partners in Health was profiled in the New York Times bestseller "Mountains Beyond Mountains" by Tracy Kidder, a work that was required reading for members of the Class of 2009 prior to their matriculation to the College.

In 2004, Kim was chosen to direct the WHO's initiative to combat HIV/AIDS. Kim spearheaded the "3 by 5" program, which aimed to treat three million people suffering from HIV/AIDS by 2005. Kim received a "genius grant" from the MacArthur Foundation in 2003, and was listed as one of the 100 most influential people by Time Magazine in 2006 for his work on global epidemics.

Kim, who will become the first Asian American to lead an Ivy League institution, was born in Seoul, South Korea in 1959. His parents met and married in New York City, where Kim's older brother was born. Kim and his younger sister were born after their parents returned to South Korea. Kim's family moved to Dallas, Texas, when he was five years old and later relocated to Muscatine, Iowa, where Kim grew up. Although he said he had a "very American upbringing," playing quarterback for his high school football team and becoming class valedictorian, Kim said he was always aware of his "ethnic and cultural differences." Kim's wife, Younsok Lim, is currently a pediatrician at Children's Hospital Boston. They have two children—Thomas, who is eight, and infant son who was on Feb. 28 of this year.

VOX THE VOTE

Cast your ballot March 25-May 6, 2009, to elect a new Dartmouth Association of Alumni Executive Committee. Elect a president, first vice president, second vice president, and secretary-treasurer, and seven Executive Committee members. You will also have the opportunity to vote on a proposed amendment to the Association of Alumni constitution. All alumni are members of the Association of Alumni and are eligible to vote. That means you! Vote by mail or online (watch for your ballot in the mail in March). Voting results will be announced at the Association of Alumni annual meeting in Hanover on Saturday, May 9. For election information, please visit www.voxthevote.org.

BOB CEPLIKAS '78 NAMED ACTING DIRECTOR OF ATHLETICS AND RECREATION

Robert A. Ceplikas, a 1978 graduate of Dartmouth College and 30-year veteran of the college's staff in athletics and admissions, has been named Acting Director of Athletics and Recreation effective July 1. Ceplikas will serve for the 2009-2010 academic year while the college conducts a national search for a successor to Josie Harper, who has served as the college's seventh athletics director for the past seven years, and who recently announced her plans to retire at the end of the current academic year.

As Acting Director, Ceplikas will oversee 34 varsity sports (16 men's, 16 women's, and two coed) as well as comprehensive club sports and intramural programs in which nearly three-quarters of Dartmouth's undergraduates participate. Dartmouth Athletics also offers physical education courses, the Fitness and Lifestyle Improvement Program (FLIP), and recreational activities serving nearly 1,500 individuals per day.

Ceplikas has been the Deputy Director of Athletics for the past 15 years, serving under both Harper and former Athletics Director Dick Jaeger. He currently oversees the department's annual giving programs including the Athletic Sponsor Program (to support recruiting) and individual sports' Friends Groups. Total donations have grown nearly four times from approximately \$500,000 to nearly \$2 million annually during his tenure.

Current Athletic Director Josie Harper commented, "It is very important to the department and me during this time of transition to have a person whose leadership, understanding, and dedication will help to continue to move the department forward. There is no better choice than Bob Ceplikas."

bitterly cold of wintry days.

The air escaping from his neck wound preempts any from passing through Dara's vocal cords so that he is unable to utter any sound, voice any complaint, cry in fear or pain. But his eyes speak for him.

Bambi's eyes. Frozen eyes caught in the headlights of an oncoming vehicle during the blackest of nights. Terrified. A young fawn's glistening brown orbs, fixed in the new knowledge that life is fleeting. He is now on the precipice—unsure of how it came to be, unsure of how to extract himself from the position, but desperately aware that all hangs in a deadly balance. No more childhood games or pranks. Now all is overwhelmed by the simple, desperate, primitive drive...to breathe.

When Dara arrives at the hospital the saturation of oxygen in his blood—formerly obtainable only with the assistance of bulky and expensive machines that were never available here—now can be measured with a compact finger probe. It is tenuous. So is his blood pressure.

He is moved swiftly to the operating theater...orders barked out for needed instruments and supplies. He is intubated—the breathing tube passed from mouth, down the trachea and across the gaping hole of the windpipe left by the accident in the village. Yet his condition does not improve, in fact he begins to slip down the precipice, his blood pressure falling, falling...gone. Man's best-intentioned intervention has disrupted nature's delicate balance for survival. While his trachea is more secure, the positive pressure from his now-assisted-breathing is also forcing more air to escape from his chest wounds, causing further collapse of any functioning lung, and compromising the return of blood to his heart.

Needles are placed into both sides of the chest—air

escaping in a loud, life returning gasp. Chest tubes are then inserted. His blood pressure improves; his oxygen levels border on normal for the first time.

His injuries are inspected. The lacerated trachea, while dramatic, can be mobilized and repaired in short order—the benefit of a child's sturdy tissue. The path of the injury is explored, and principally involves the left upper portions of his lung and chest cavity. There is an obvious tear of the lining of the thorax, and the underlying lung appears contused, but without evidence of an overt air leak. The wound is washed out, dead and severely injured tissue removed, and the lining is repaired.

The boy retreats a step from cliff's edge. He will need more margin of safety, especially in this hospital, which lacks the benefits of ventilator support, reliable oxygen supply, sophisticated diagnostic and support instruments, or full staffing. He will have to make it on his own. No technological assistance in this place. Just a nine year old child trying to cling to life with each breath.

A small tracheostomy tube is placed beyond the area of his injured windpipe with the hope of providing a secure airway during the time of wound healing and anticipated pulmonary infection. His blood pressure remains stable, his oxygen level in the low-normal range. He moves another step back from the edge. Bambi's eyes begin to open in groggy recognition of life returning.

Then his small lungs which have served him so well during the day's drama turn on him. His airways constrict, their spasm triggered by any number of factors that may be associated with the injury or waning anesthesia. His oxygen level begins to fall—he needs more support to breathe, but the forced augmentation of his breath with the oxygen bag aggravates air leakage, resulting in more escaping into his tissue, more into his now closed chest

cavity. More of his vital, uninjured lung collapses, further compromising his oxygen level, yet any attempt to forcefully assist his breathing only fuels the vicious cycle.

Suddenly, in just so many seconds, he is in free-fall. He is sliding down the precipice without any means of control, crashing over trees and boulders toward cliff's edge. All in the room feel Dara helplessly slipping away. Desperately more chest tubes are placed to try and counterbalance the air being forced from his lung. Areas of injury are reassessed.

The boy hangs, dangling over cliff's edge, moving an inch one way, then the other. There are not many inches to spare. Tubing and seals, old and tired from too many journeys to the autoclave for sterilization leak, sabotaging efforts to stabilize the deteriorating situation. They are changed, repaired—troubleshooting for survival—crawling along the edge and trying to gain a foothold.

Many hours pass in anxious limbo. Many hours pass with jeopardized breathing and circulation. The boy's mother is told that he will likely not survive. She weeps. A mother's tears.

Slowly, one breath at a time, his airways open a bit, his respiration moves toward the gentle, balanced harmony needed to negotiate the edge of the precipice. An uneasy equilibrium is reached that allows for enough flow of air to adequately oxygenate his blood, yet gentle enough to allow his injured tissue to seal. It is a long night...

Dara spends the next two days propped up in the bed, multiple drains dangling from both sides of his chest, a mucous filled plastic tracheostomy tube in the midst of a bulky dressing covering his injured neck. He acknowledges no one, not even his anxious mother who supports and massages his back. The little man with Bambi's eyes is all about business. One breath at a time. Gotta keep breathing to stay in the game.

On the third day he is able to sleep. He no longer needs his mother's supportive arms to brace his back. He turns by himself. His eyes soften. Big, brown, desperately tired eyes.

On the fourth day his pneumonia is in full bloom. The mucous from his tracheostomy tube has turned yellow-green in color, matching the secretions coming from around the central portion of his neck wound. He moves very little air through most of his left lung. Drains no longer serving a functional purpose are removed. The boy needs to be mobilized, needs to open up obstructed airways, needs to cough to live. His mother, exhausted from days of sleepless toil is relieved by a grandparent. Help to turn him

on his side the nurses instruct, keep him coughing, learn to suction away the secretions oozing from his tracheostomy tube. An old lady. The wife of a poor rice farmer. She takes the task in hand. She does it for her grandson.

Antibiotics are changed. The quality control of the local drugs is so poor that there is no telling if they contain any of the real medicine in any event. Yet slowly, the boy improves. There is light in Bambi's eyes.

The next day, with his grandmother's encouragement, Dara greets the morning medical team by placing both of his hands together, in a formal gesture of respect. He is not sure what to make of all of these strange looking people who have hovered around his bedside these last days, what to make of all the tubes and needles and probing and examining. He makes the prayer-like, palms together gesture of the *wai* because the old woman has told him to. A grandson begins to listen to his grandmother, once again. His lungs are much improved. Bambi's eyes are closed most of the time now. He has a week of sleep coming to him.

Over the next days the boy's eyes lose their frightened animal characteristics. Dara learns that by plugging the opening of his tracheostomy tube with a finger he can talk again. Such a curious thing these strange looking people have done to me, he must think. His appetite returns, he gets out of the bed, still clinging to his mother's arms, but the curiosity of a child's eyes begin to take over his countenance.

In only some few days more the removal of the sutures, various intravenous and drainage lines, as well as the tracheostomy tube return the boy to his unencumbered self. Some days later he is discovered trying to climb a tree to retrieve some tasty looking fruit.

It turns out Dara has never been to school. There is no money for books and supplies. He begins his first tutoring by the hospital teacher. He is a fast learner. The hospital administrator, along with the family, organizes a fund to provide for education. He leaves in a pair of new shoes, a bright red school bag filled with books and supplies strapped to his back.

"Proyat, khone." Be careful when you are playing he is instructed as he passes through the gate. No more accidents!

He turns to wave, flashing a big smile above the pink scar which transverses his neck. And then he moves from the gate, eyes focused ahead, toward home. A little boy's eyes that may yet become those of a man.

MORE STUFF – IN WORDS AND PHOTOS

Next Newsletter due out in May/June 2009, right before our 30th Reunion. It's our last issue, so let's hear from you and make it good! Stories, emails, photos, embarrassing facts, we want it all! (rileyb@howrey.com; jim_feuille@yahoo.com).